



Dear Colleague,

RE: 7th PAPC CONFERENCE 15 - 18 DECEMBER 2008, DJIBOUTI

It is my sincere pleasure to invite you to the 7th Pan-African Ports Cooperation (PAPC) conference which will be held between 15th and 18th December 2008 at the Djibouti Palace Kempinski Hotel in Djibouti.

This invitation is based on our realisation of the immense benefits your participation will have on the success of the conference whose theme is "CHALLENGES AND OPPORTUNITIES OF RESTRUCTURING OF AFRICAN PORTS."

We sincerely believe that your insight into the maritime world and the fast moving changes in the industry will help to propel the development of our ports and hence our economies to more efficient realms.

The Conference will be graced by the Djibouti Government in collaboration with the Port of Djibouti and will coincide with the official opening of the new Djibouti Port Container terminal. During that period, the following events are expected to take place at the same venue:

- The 34th PMAESA Annual Council
- IAPH Africa/Europe Group Regional Meeting
- CIOA Board Meeting

Other leading dignitaries from the region are also expected to attend as well as leading CEO's of the Global Maritime and Transport sector.

On behalf of the PAPC, I welcome you to the Conference and hope that you will find the deliberations useful and timely.

A copy of the conference programme is available at the PMAESA website www.pmaesa.org which you can download for ease of reference.

We hope you will also take time out to sample the hospitality and sites of Djibouti and its people.

With Kind Regards,

**James Mulewa,
Chairman,
PAPC**